

# Leading for better outcomes

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# Today's agenda

01	<b>Objectives:</b> What do we want to achieve today?	Sandra
02	<b>Leadership, diversity and skills:</b> Overview of this Socitm policy priority	Sandra
03	<b>How we are enabling better outcomes:</b> Progress update and achievements	Nadira
04	<b>Evolving roles, future digital leaders:</b> The changing skills and attributes	Nadira
05	<b>Questions</b>	All





**We are the UK professional network for digital leaders in the transformation of local, regional and national public services**

# Objectives – what do we want to achieve?

- Importance of the 'Leadership, diversity & skills' policy theme
- Present a brief progress update; what are we doing, what have we achieved
- Skills for future digital leaders



# Our priorities...

Our members have identified

## 5 key policy themes

that they have asked us to provide resources to support through our events, research and publications programmes

01

**Ethical use of emerging technologies**

**Nicola Graham**  
*President*



02

**Service re-design and transformation**

**Huw McKee**  
*Vice president*  
*Sponsor*  
*Microsoft*



03

**Digital health & wellbeing**

**Sam Smith**  
*Vice president*  
*Sponsor Dell EMC*



04

**Leadership, diversity and skills**

**Sandra Taylor**  
*Vice president*  
*Sponsor*  
*AWS/Capita*



05

**Cyber resilience**

**Geoff Connell**  
*Immediate*  
*past president*



# Overview of the policy priority

- Build a digitally capable workforce and to address gaps in leadership, diversity, and hard and soft skills
- Development of digital leadership, championing all leaders and managers to have a strategic vision of the possibilities and potentials of technology
- Improve digital proficiency among managers and employees at all levels
- Champion the importance of diverse leadership and teams
- Gain, re-train and retain skills within the workforce
- Reference and make available good practice digitally enables strategy



# How we are enabling better outcomes

- Leadership, Diversity and Skills policy briefing
- Starting to build a portfolio of examples of 'good' digital strategies
- Working with Socitm Advisory colleagues to establish a Digital Maturity Assessment (DMA) model that can be used across the board
- Leadership Academy course take-up is good, as well as additional places being booked to generate revenue
- Conversations with councils to work through specific digital leadership/workforce requirements, e.g., Neath Port Talbot
- Starting to look at regions to capture good news stories for case studies
- Need to think about how we ensure comprehensive engagement with the right audiences for this work





# How we are enabling better outcomes

- Leadership Academy expansion of scope being considered
- Working with Health & Social care colleagues to start to consider opportunities for social care professionals/informaticians – professionalism, learning & development, creation of a support network, etc
- Contributing to the NHS Digital 'Building a Digital Ready Workforce' (BDRW) professionalism group
- FedIP accreditation for our members via Socitm being investigated
- Working with the policy sponsors to develop work plan to move forward the policy theme



## Our Leadership Academy achievements

- Two hundred graduates through the leadership programmes 2016-18
- 240 places available in 2019 via corporate membership
- 102 places booked so far this year
- An engaged community; supportive network created for cohorts and alumni
- Advocate of the month/year
- Fabulous feedback & testimonials
- Progression for our participants



# Testimonials

## Coventry City Council

Thought provoking and well facilitated. It was nice to focus on experience sharing, rather than 2 days of models.

## Socitm Advisory

The help and advice given during these sessions provided me the incredible insight into my work and personal life to allow me to be truly empowered.

## Cambridgeshire City Council

I feel really positive and empowered. Thank you! My tools feel well and truly sharpened!



# Skills for the future digital leaders

- Negotiation
- Influencing
- Effective communication
- Collaboration
- Agility
- Stakeholder engagement and management
- Emotional intelligence
- Staff empowerment
- Building trust and confidence
- Diversity and inclusivity



# Moving from management to leadership

- Creating a supportive & responsive culture
- Directing
- Demonstrating
- Innovating
- Collaborating
- Mentoring/coaching
- Relationship building
- Promoting digital practices and adoption
- Workforce development – skills & currency
- Organisational development
- Political buy-in





**Digital Skills in  
the workforce**

# Questions?